# Trust Index: RESPECT

Campus Presentation

Tuesday, November 3, 2015





#### What we want to do today

- Focus on Respect
- Understand the data
  - How people experience and perceive work at Hope in general
  - How those experiences and perceptions may differ across our community
- Discuss the data
  - What does the data mean?
  - Does the data call us to do anything?
  - Are there individual and institutional opportunities for action/response based on the data?
- After today
  - Continue to understand experiences leading to these outcomes
  - Encourage/enable behaviors that foster greater trust in the community
  - Re-assess in the future



#### The Trust Index®

 Measures 5 factors influencing trust: Credibility, Respect, Fairness, Camaraderie, Pride

- Respect: the extent to which employees feel respected by management based on the levels of support, collaboration, and caring employees perceive as the result of management's actions toward them.
- Employees respond to statements most accurately reflecting his or her experience in the workplace at an Organizational Level and Work Group Level
- Statements
  - 58 core Trust Index<sup>©</sup> statements
  - 14 college-specific statements designed by a committee of faculty and staff representatives
  - 2 open-ended questions
- Scale
  - 1 = Almost always untrue
  - 2 = Often untrue
  - 3 = Sometimes untrue/sometimes true
  - 4 = Often true
  - 5 = Almost always true



#### **Respect Dimension Statements**

#### Support

- I am offered training or development to further myself professionally.
- I am given the resources and equipment to do my job.
- Management shows appreciation for good work and extra effort.
- Management recognizes honest mistakes as part of doing business.

#### Collaboration

- Management genuinely seeks and responds to suggestions and ideas.
- Management involves people in decisions that affect their jobs or work environment.

#### Caring

- This is a physically safe place to work.
- This is a psychologically and emotionally healthy place to work.
- Our facilities contribute to a good working environment.
- I am able to take time off from work when I think it's necessary.
- People are encouraged to balance their work life and their personal life.
- Management shows a sincere interest in me as a person, not just an employee.
- We have special and unique benefits here.



#### **Questions to Consider**

- What is working well—what do you see that we can celebrate?
- What things are currently happening to inhibit trust that Hope can take action on to change?
- What could be done to positively impact those things that inhibit us from fully experiencing trust?
- What are things each one of us can do, individually, to increase trust on campus?

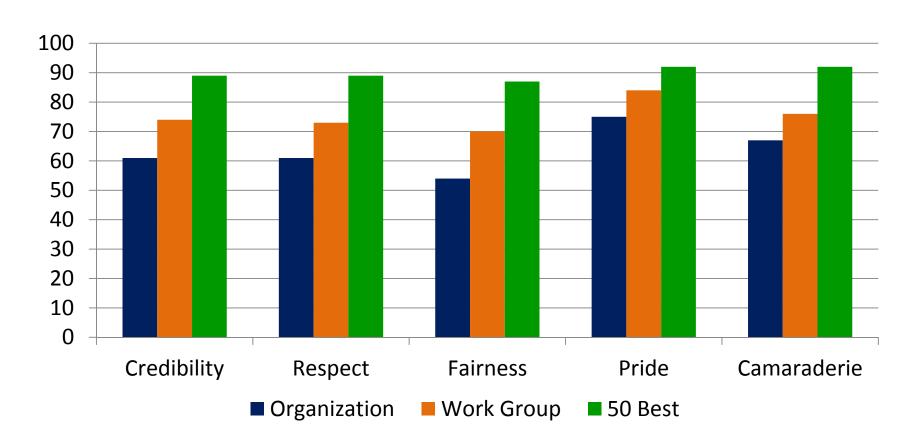


#### **Explaining the Spreadsheet**

- What the numbers mean
  - Percent of people who responded 4 ("often true") or 5 ("almost always true") to the statement (1, 2, or 3 responses are not included)
  - Blue vs. Yellow Color Coding
- Workgroup vs Organization
  - WG = our most immediate group with whom we work
  - ORG = Hope College, overall
- Benchmark Group
  - 50 Best 501-999 Employees (2014)
- Responses
  - To protect confidentiality, only categories with 5+ responses are presented in separate columns
- Overview of the Statements
  - Credibility and client-Specific statements
  - Average percentages at the end of each section



#### **Overall Results: Five Dimensions of Trust**





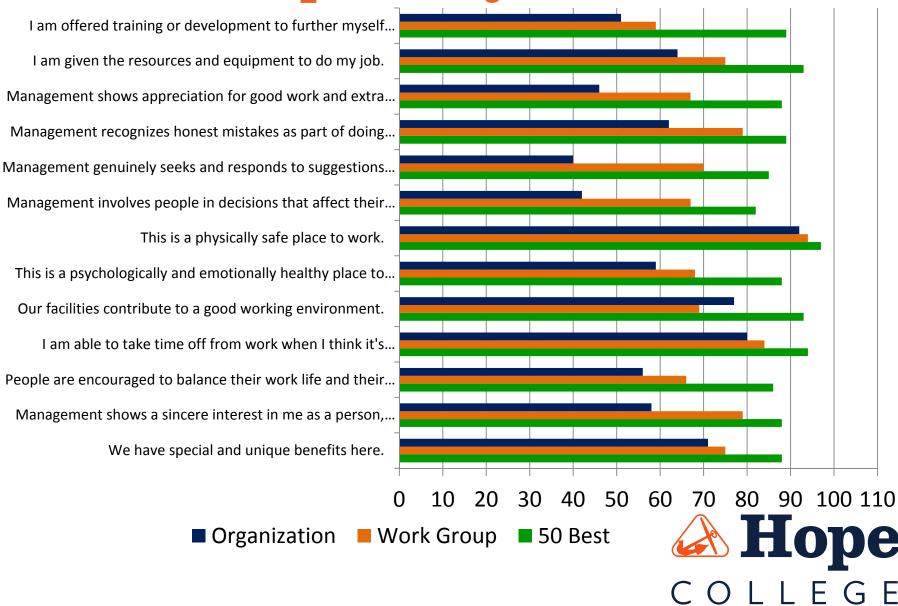
#### Respect - Demographic Results



### Racial and Ethnic Variability



Overall Response by Statement



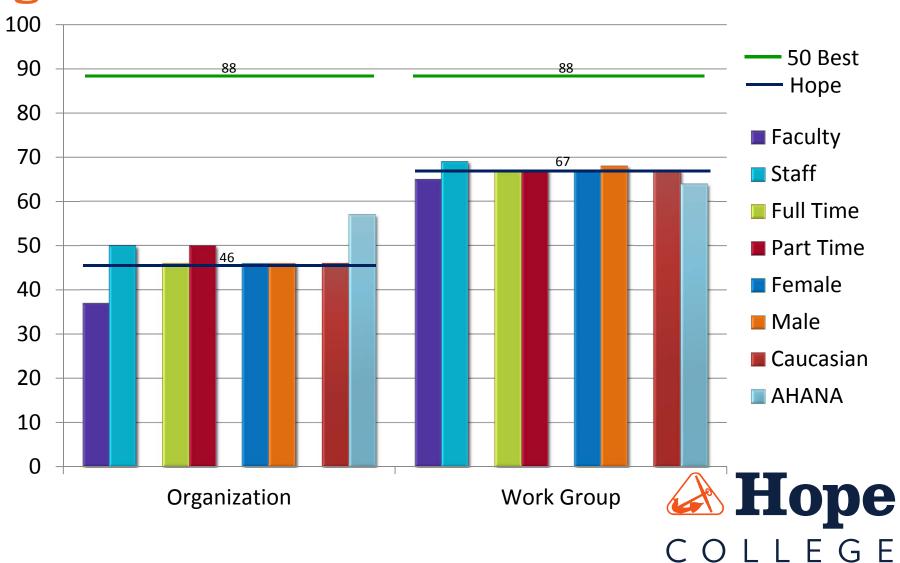
### I am offered training or development to further myself professionally.



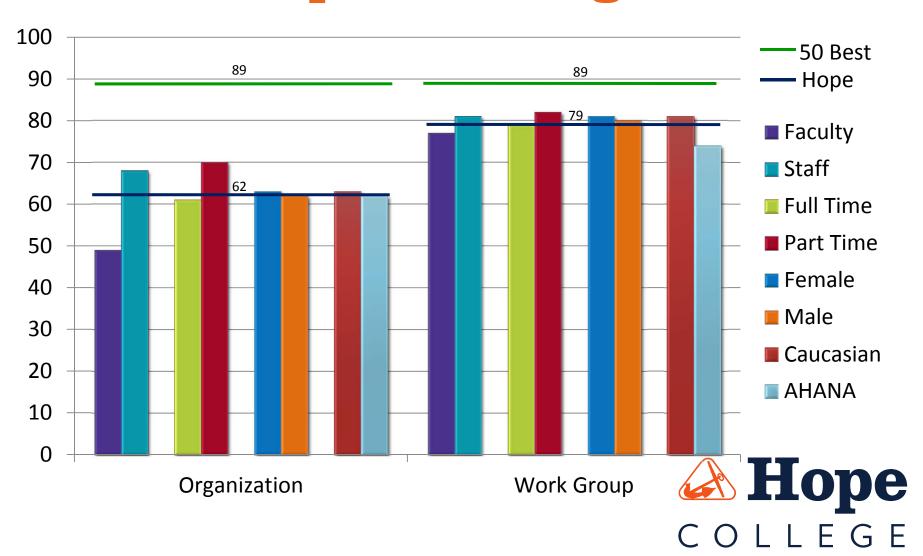
## I am given the resources and equipment to do my job.



### Management shows appreciation for good work and extra effort



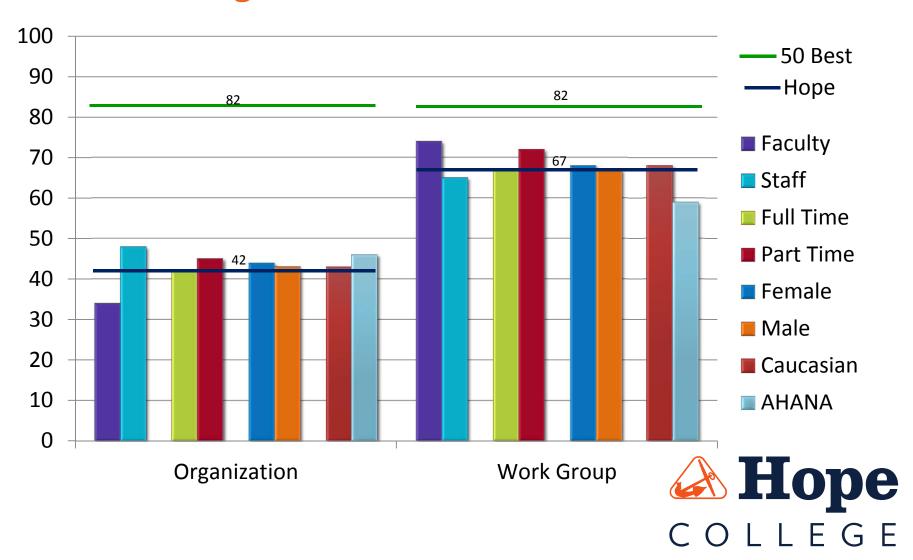
## Management recognizes honest mistakes as part of doing business.



## Management genuinely seeks and responds to suggestions and ideas.



### Mngmt involves people in decisions that affect their jobs or work environment.



### This is a physically safe place to work.



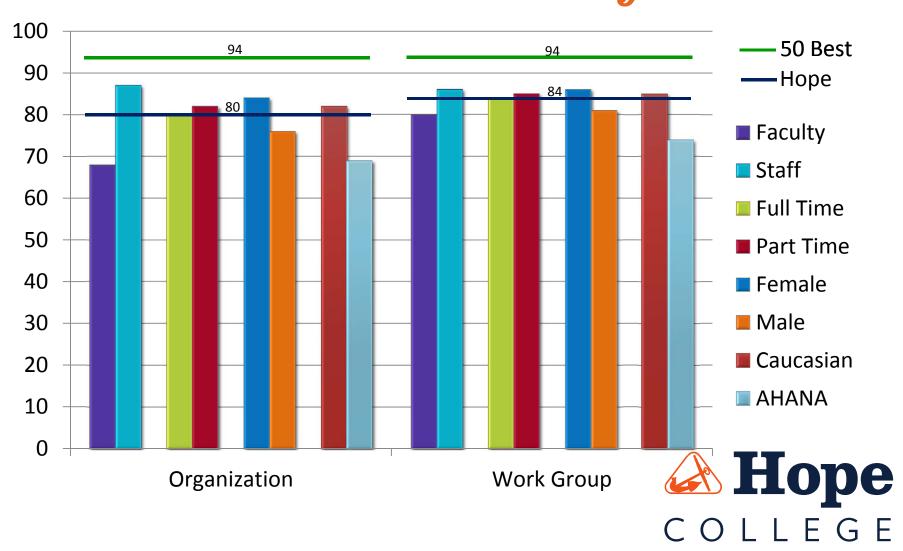
## This is a psychologically and emotionally healthy place to work.



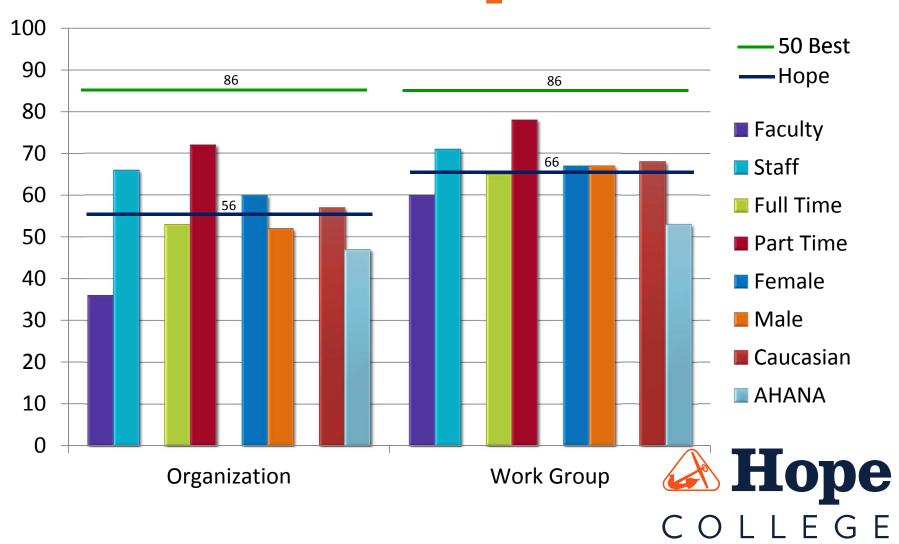
## Our facilities contribute to a good working environment.



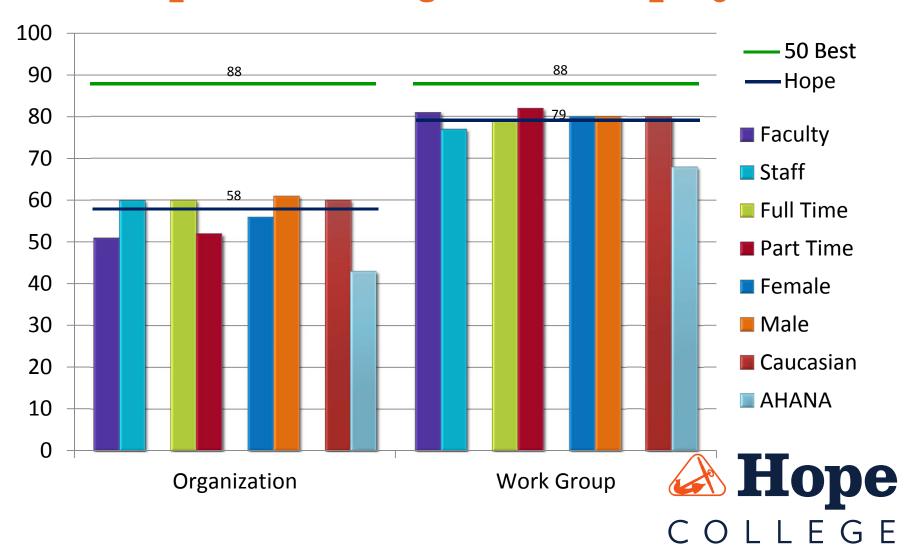
## I am able to take time off work when I think it's necessary.



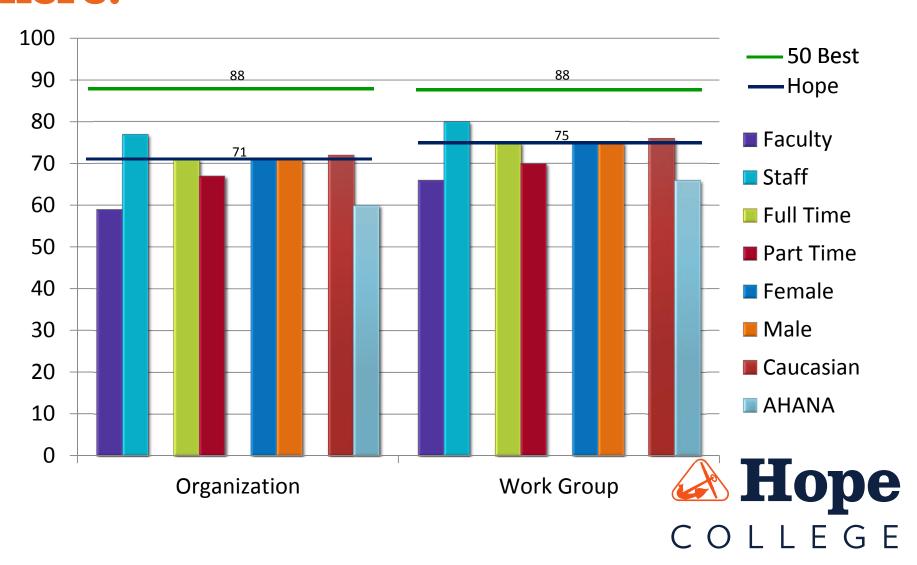
### People are encouraged to balance their work and their personal life.



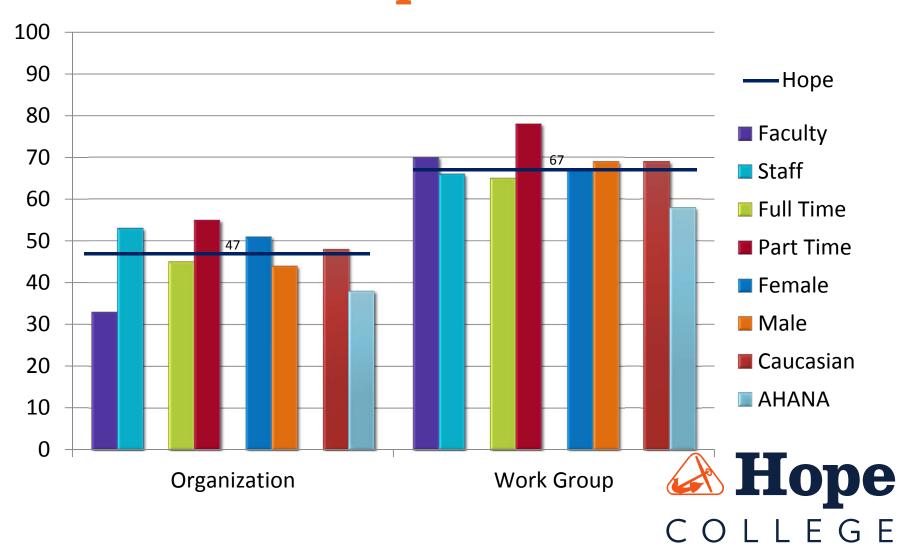
### Management shows a sincere interest in me as a person, not just an employee.



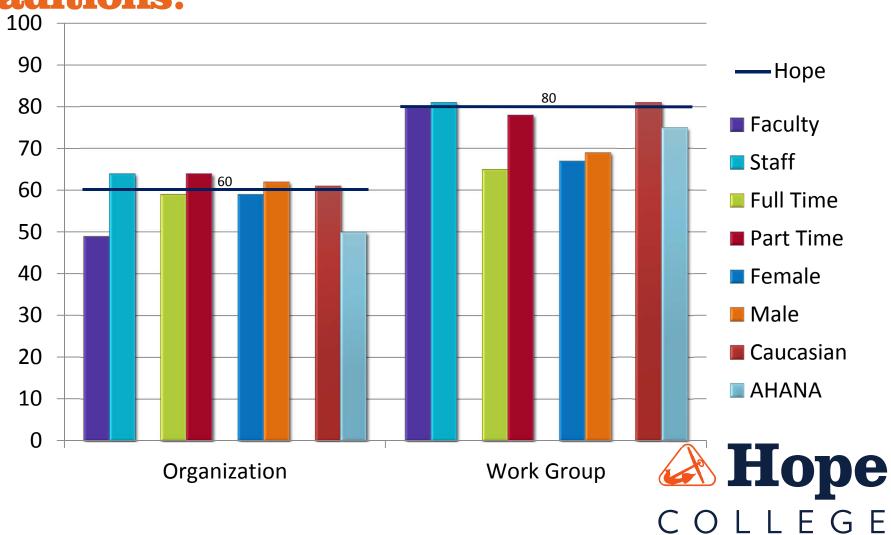
### We have special and unique benefits here.



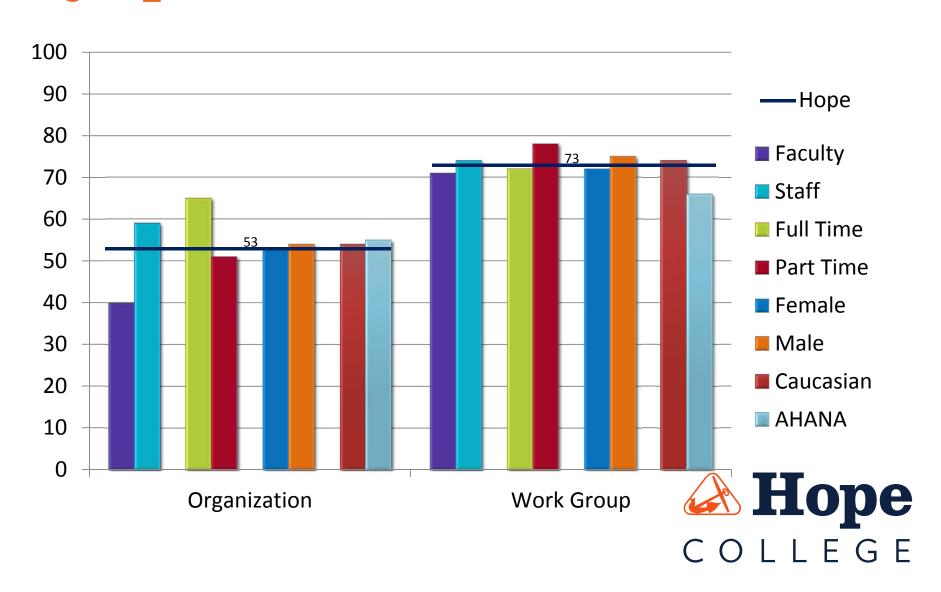
### We value discourse and dialogue about issues on which opinions differ.



# We respect and value differing Christian theological perspectives & denominational traditions.



#### My opinions are valued.



### **Small Group Discussion**

